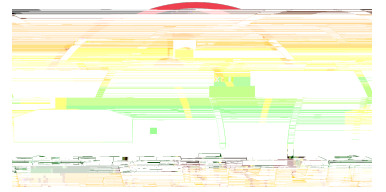


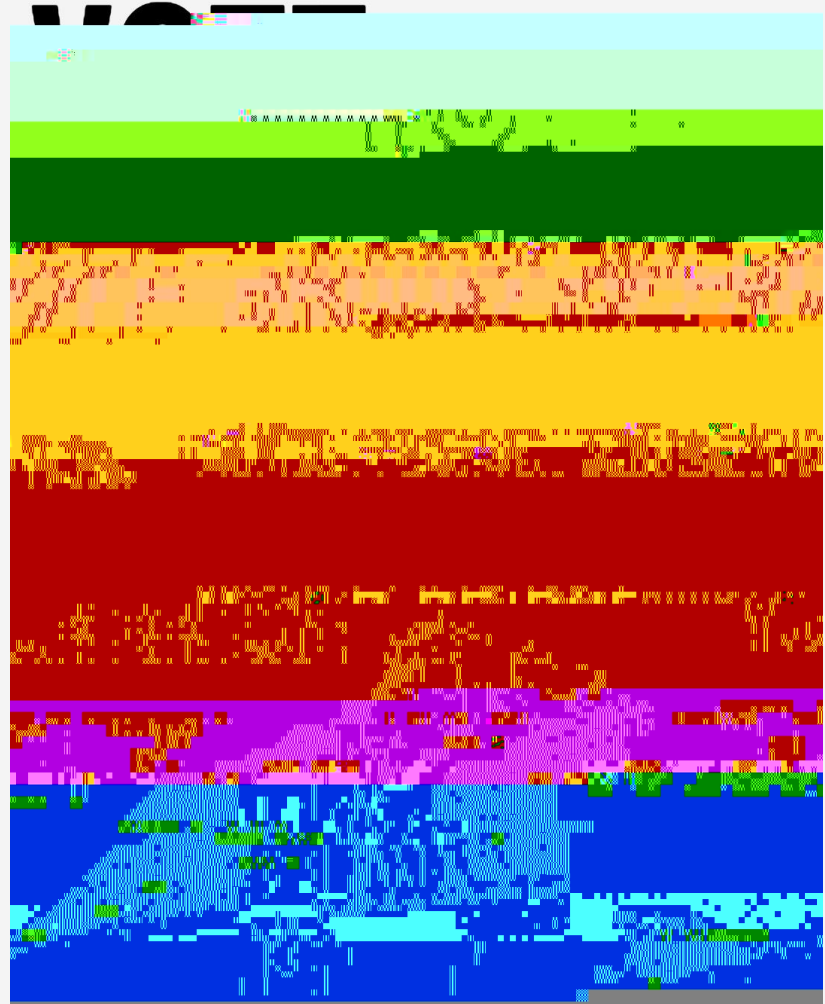
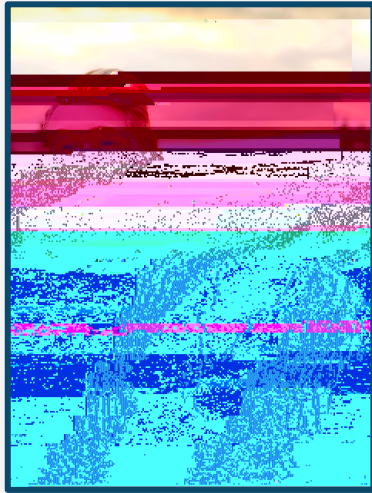
Report of the Vice-President (University Affairs)



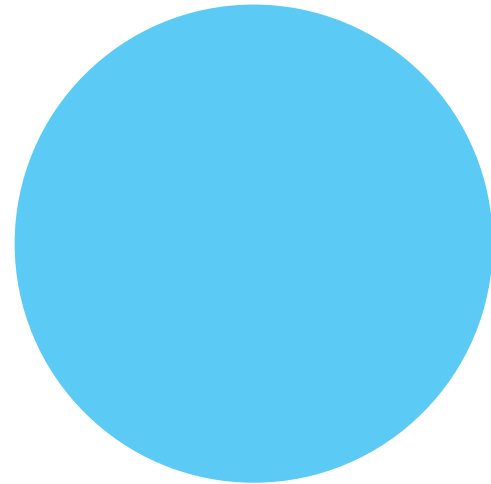
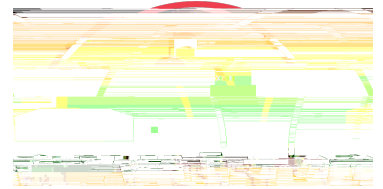
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Remember this?



The New-A Portfolio



University A airs

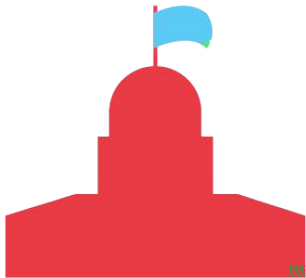
Direct Supervision
Collaboration



University
Arts &
Research

KYVUTYCHOOY

University Affairs & Research



ATØK YOe UbK TGTI K

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KbØØM NK ATØK YOe aJKT YKYYS KT URØe

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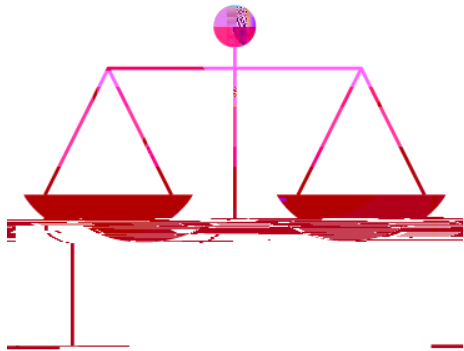
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Equity & Advocacy



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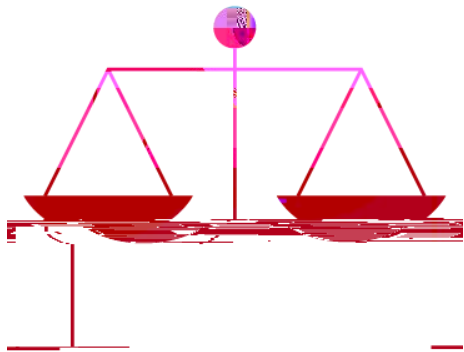
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Equity & Advocacy



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Academic Resources



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Academic Resources



VKT J a l G Ø TGR KYUa I KY

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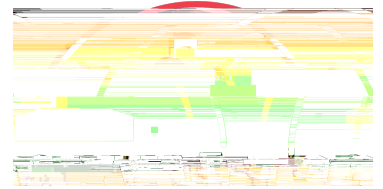
I ØR aJe Ø aHYGTJ Ø ØMØ aHY

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Questions? Comments?
Concerns?